- 2023 Budget Outlook April 5, 2022
  - Initial Items
  - 2022 Current Estimates vs 2022 NYS Budget Estimates
  - 2023 NYS Approved Budget Aids vs. 2022 Current Estimates
  - 2023 Working Tax Cap Calculation Final
  - First Look Revenues Final
  - Budget Appropriations Final
  - Revenue vs Appropriations Final
  - Property Tax Report Card
  - Bus Purchase Proposition
  - Capital Outlay Project
  - CRRSA, ARP Update removed
- Next Steps



- Initial Items:
  - Budget Calendar for 2023 approved December, 2021.
    - Blends past practice and new concepts,
    - Key Milestones in Budget Development Process:
      - Distribution of per student allocations to building December 2021
      - Meetings with Department Heads underway
      - Rollover Budget [No Program Change] January, 2022
      - State Aid Revenue outlined by Governor January, 2022
      - Tax Cap calculation and discussion February, 2022
      - First Draft March, 2022
      - Workshop April, 2022
      - Adoption April, 2022
      - Budget Hearing and Vote May, 2022

- Fund Balance Plan for 2022 approved December, 2021.
  - Serves as a guide to both utilize reserves and allocate surpluses should they occur.
- Budget Goals and Guidelines approved December, 2021.
  - Overview to create a framework for the budget working with key Administrators and Department Heads.
  - Attempt to outline vision to be served and variables encountered.
    - Instructional Integrate federal funding initiatives [class size reductions, AIS extension, Literacy focus, Success labs, technology staff, SEL staff] to meet building and student needs.
    - Operational Invest in the infrastructure required to support the instructional program [Facilities, Transportation, Technology, Food Service].
  - Begin the conversations.

• 2022 Current Estimates vs 2022 NYS Budget Estimates

|                         | ı             | NYS Budget |                    | 1-Feb-22   |          |           |                        |
|-------------------------|---------------|------------|--------------------|------------|----------|-----------|------------------------|
|                         | April '21 Est |            | <b>Current Est</b> |            |          |           |                        |
| State Aid               | 2022          |            | 2022               |            | Variance |           |                        |
|                         |               |            |                    |            |          |           |                        |
| Foundation Aid          | \$            | 35,790,873 | \$                 | 35,765,384 | \$       | (25,489)  |                        |
|                         |               |            |                    |            |          |           |                        |
| <b>Expense Driven:</b>  |               |            |                    |            |          |           |                        |
| Boces                   | \$            | 3,568,902  | \$                 | 3,242,668  | \$       | (326,234) |                        |
| High/Private Cost       | \$            | 2,864,388  | \$                 | 2,594,234  | \$       | (270,154) |                        |
| Building                | \$            | 3,532,742  | \$                 | 4,009,921  | \$       | 477,179   | updated to include FCR |
| Transportation          | \$            | 4,990,862  | \$                 | 4,318,455  | \$       | (672,407) |                        |
| Instructional Materials | \$            | 640,795    | \$                 | 640,597    | \$       | (198)     |                        |
|                         | \$            | 15,597,689 | \$                 | 14,805,875 | \$       | (791,814) |                        |
|                         |               |            |                    |            |          |           | 2022 WSCD Budget       |
| Total                   | \$            | 51,388,562 | \$                 | 50,571,259 | \$       | (817,303) | \$ 51,362,971          |

• NYS Expense Driven Aids are projected vs Budget, realized vs Actual spending filed in September of the following year.

#### • 2023 NYS Budget Aid vs. 2022 Current Estimates

| State Aid               |    |            |      | 1-Feb-22    |      | Jan-22       |      | Adopted      |                      |
|-------------------------|----|------------|------|-------------|------|--------------|------|--------------|----------------------|
|                         |    |            |      |             |      |              |      |              |                      |
|                         |    |            |      | Current Est |      | Gov Proposed |      | NYS Budget   | Notes                |
|                         |    | 2021       | 2022 |             | 2023 |              | 2023 |              |                      |
|                         |    |            |      |             |      |              |      |              |                      |
| Foundation Aid          | \$ | 34,142,130 | \$   | 35,765,384  | \$   | 38,464,961   | \$   | -            | TO BE UPDATED        |
|                         |    |            | \$   | 1,623,254   | \$   | 2,699,577    | \$   | (35,765,384) | ON NYS BUDGET        |
|                         |    |            |      | 4.75%       |      | 7.55%        |      | -100.00%     | APPROVAL             |
| Expense Driven:         |    |            |      |             |      |              |      |              |                      |
| Boces                   | \$ | 2,557,720  | \$   | 3,242,668   | \$   | 4,190,957    | \$   | -            |                      |
| High/Private Cost       | \$ | 2,408,147  | \$   | 2,594,234   | \$   | 2,663,226    | \$   | -            |                      |
| Building                | \$ | 3,795,417  | \$   | 4,009,921   | \$   | 3,165,313    | \$   | -            | updated for FCRs/CMA |
| Transportation          | \$ | 4,286,846  | \$   | 4,318,455   | \$   | 5,590,143    | \$   | -            |                      |
| Instructional Materials | \$ | 660,472    | \$   | 640,597     | \$   | 638,407      | \$   | -            |                      |
|                         | \$ | 13,708,602 | \$   | 14,805,875  | \$   | 16,248,046   | \$   | -            |                      |
|                         |    |            | \$   | 1,097,273   | \$   | 1,442,171    | \$   | (14,805,875) |                      |
| Pandemic Adjustment     | \$ | (910,756)  |      |             |      |              |      |              |                      |
| Total - General Fund    | \$ | 46,939,976 | \$   | 50,571,259  | \$   | 54,713,007   | \$   | -            |                      |
|                         |    |            | \$   | 3,631,283   | \$   | 4,141,748    | \$   | (50,571,259) |                      |
|                         |    |            |      | 7.74%       |      | 8.19%        |      | -100.00%     |                      |

#### 2023 Tax Cap Calculation - Submitted

| Real Property Tax Levy FYE 2022                                 | 65,500,000 |            |          |
|---|------------|------------|----------|
| Tax Base Growth Factor [OSC]                                    | 1.0069     | 65,951,950 |          |
| PILOTs Receivable FYE 2022                                      | 195,404    |            | adjusted |
| Capital Tax Levy Exclusion FYE 2022                             | 3,158,994  |            |          |
|   |            | 62,988,360 |          |
| Allowable Levy Growth Factor [OSC]                              | 1.0200     |            |          |
|   |            | 64,248,127 |          |
| PILOTs Receivable FYE 2023                                      | 62,609     |            |          |
| Tax Levy Limit Before Adjustments/Exclusions                    | 64,185,518 |            |          |
| EXCLUSIONS  |            |            |          |
| Capital Tax Levy Exclusion FYE2023                              | 2,785,365  |            |          |
| FYE 2022 Tax Levy Limit, Adjusted for Transfers plus Exclusions | 66,970,883 | 1,470,883  | 2.25%    |

2022 Tax Levy Increase was \$1,173,998, 1.79%.

#### • 2023 Revenues

|                        |                           | Proposed 2023      | 2022 Budget         | 2021 Actual         | 2020 Actual    |  |
|------------------------|---------------------------|--------------------|---------------------|---------------------|----------------|--|
| <b>Revenue Account</b> | Description               | Revenue            | Revenue             | Revenue             | Revenue        |  |
| 1001.000               | Real Property Taxes       | 58,570,883.00      | 55,881,151.00       | 55,235,496.65       | 52,872,460.61  |  |
| 1081.000               | Other Pmts in Lieu of Tax | 62,609.00          | 71,466.00           | 258,445.52          | 309,908.58     |  |
| 1085.000               | STAR Reimbursement        | 8,400,000.00       | 8,882,267.00        | 9,205,178.13        | 9,694,148.95   |  |
| 1090.000               | Int. & Penal. on Real Pro | 4,000.00           | 4,000.00            | 2,761.65            | 4,147.43       |  |
| 1120.000               | Erie County Sales Tax     | 8,500,000.00       | 7,900,000.00        | 8,213,383.06        | 7,328,918.16   |  |
|                        |                           | 75,537,492.00      | 72,738,884.00       | 72,915,265.01       | 70,209,583.73  |  |
| 1315-2770              | Miscellaneous             | 2,582,011.00       | 2,582,011.00        | 2,816,398.65        | 2,765,326.75   |  |
| 3101-3263              | State Aid                 | 54,713,007.00      | 51,362,971.00       | 48,866,210.47       | 46,682,210.00  |  |
| 3104/3289              | Other                     | 350,000.00         | 350,000.00          | 469,199.29          | 702,409.20     |  |
|                        | State Sources             | 55,063,007.00      | 51,712,971.00       | 49,335,409.76       | 47,384,619.20  |  |
| 4286-4960              | Federal Sources           | 500,000.00         | 5,025,489.00        | 784,092.13          | 734,471.60     |  |
| 5997-5999              | Appropriated Reserves/FB  | 4,993,494.00       | 3,133,725.00        | -                   | -              |  |
|                        |                           | 138,676,004.00     | 135,193,080.00      | 125,851,165.55      | 121,094,001.28 |  |
|                        |                           | nty Cares Act [\$1 | Act [\$1m]          |                     |                |  |
|                        |                           | Includes Federal ( | Cares Act later all | ocated to Federal I | Funds [\$4.5m] |  |
|                        |                           | Proposed 2023 Re   | eserve Allocation   |                     | -              |  |

- Budget Appropriations \$138,676,004 up \$4,034,024, 3.00%
  - 73.8% of appropriations relate to salary and benefits:
    - Salaries, \$73,100,232, increase \$1,280,267 or 1.78%.
      - WSTA negotiations continue, settlement estimated.
      - CSEA, WSSA and other labor groups under contract.
      - Unfilled positions included to support changing enrollment, special education, curricular and operational needs pending final review.
      - Substitute budgets maintained flat with 2022.
    - Benefits, \$29,222,359, increase \$429,643 or 1.49%.
      - Retirement system payments flat as ERS decrease offset by TRS increase. Net change \$64,433 on \$8,553,346 of total outflow.
      - Workers Compensation reduced \$350,000 to \$1,000,000 based on experience.
      - Healthcare appropriation increased 4.8% in line with trends.

- Appropriations [continued]
  - Equipment increases \$21,377 or 3.52% on increased Buildings & Grounds needs. Bus purchases removed to Proposition 2.
  - Supply/Contractual/Utilities/Tuition increased \$813,255 or 5.22% on inflationary pressures, including, higher contract transportation, fuel, utilities, technology licensing and estimated charter school payments.
  - Debt Service declines due to maturity of long term debt from prior projects, offsetting for this year the debt accumulated under the 2018 Capital Project through Phase II.
  - Transfers anticipated steady including the 2023 Capital Outlay Project at \$100,000.

- Appropriations [continued]
  - Boces \$11,667,691, increased \$1,770,078 or 17.88%

| Budget Account  | Description                    | 2019 Actual  | 2020 Actual  | 2021 Actual  | 2022 Budget  | 2023 Budget   | Notes                        |
|-----------------|--------------------------------|--------------|--------------|--------------|--------------|---------------|------------------------------|
| AB-1010-490-000 | Board of Education             | 14,950.00    | 15,075.00    | 18,675.00    | 18,795.00    | 18,895.00     |                              |
| AB-1420-490-000 | Staff - Legal/Labor Relations  | 30,065.25    | 28,172.00    | 20,543.75    | 20,000.00    | 17,500.00     |                              |
| AB-1430-490-000 | Personnel                      | 11,404.00    | 11,269.00    | 11,179.00    | 11,078.00    | 11,452.00     |                              |
| AB-1680-490-000 | Central Data Processing        | 912,729.99   | 879,320.43   | 1,021,012.51 | 948,371.00   | 1,010,499.86  |                              |
| AB-1981-490-000 | Boces Admin, Rent, Capital     | 585,703.00   | 1,405,900.00 | 1,304,649.00 | 1,126,567.00 | 1,296,119.00  | <b>Boces Capital Project</b> |
| AB-2060-490-000 | Research, Planning, Evaluation | 43,132.60    | 45,323.30    | 51,870.90    | 53,090.00    | 139,716.02    | Dr, Translations             |
| AB-2070-490-000 | Inservice Training             | 38,575.30    | 84,992.39    | 45,821.07    | 39,090.00    | 64,945.65     |                              |
| AB-2110-490-000 | Teaching Regular School        | 806,799.00   | 1,060,868.42 | 1,154,892.83 | 1,383,023.00 | 1,532,907.43  | P-Tech slots [+10]           |
| AB-2250-490-000 | Programs for Handicapped       | 2,344,940.40 | 2,474,394.64 | 2,815,654.19 | 3,219,651.00 | 3,696,617.25  | Trend                        |
| AB-2280-490-000 | Occupational Education         | 526,067.00   | 579,016.00   | 621,870.00   | 1,112,382.00 | 1,623,004.00  | CTE slots [+61]              |
| AB-2610-490-000 | School Library                 | 44,335.50    | 44,928.00    | 45,675.00    | 46,413.00    | 47,169.00     |                              |
| AB-2630-490-000 | Computer Assisted Instruction  | 1,357,472.26 | 1,397,863.93 | 1,690,697.34 | 1,773,535.00 | 2,055,368.20  | IPA for purchases            |
| AB-2825-490-000 | Social Worker Services         | 73,432.95    | 100,513.25   | 95,200.20    | 115,376.00   | 124,175.50    |                              |
| AB-2855-490-000 | Interscholastic Athletics      | 24,728.00    | 26,845.00    | 29,762.00    | 30,242.00    | 29,322.00     |                              |
|                 |                                | 6,814,335.25 | 8,154,481.36 | 8,927,502.79 | 9,897,613.00 | 11,667,690.91 |                              |
|                 |                                |              | 1,340,146.11 | 773,021.43   | 970,110.21   | 1,770,077.91  |                              |
|                 |                                |              | 19.67%       | 9.48%        | 10.87%       | 17.88%        |                              |

Appropriations Summary by Object Code

| Budget Account            | 2023 Initial | 2022 Budget | \$ Change | % Change |
|---------------------------|--------------|-------------|-----------|----------|
| 100 - Payroll             | 73,100,232   | 71,819,965  | 1,280,267 | 1.78%    |
| 200 - Equipment           | 628,464      | 607,087     | 21,377    | 3.52%    |
| 400 - Supply, Contractual | 16,393,415   | 15,580,160  | 813,255   | 5.22%    |
| 490 - Boces               | 11,667,691   | 9,897,613   | 1,770,078 | 17.88%   |
| 600/700 - Debt Service    | 5,979,918    | 6,260,514   | -280,596  | -4.48%   |
| 800 - Employee Benefits   | 29,222,359   | 28,792,716  | 429,643   | 1.49%    |
| 900 - Transfer/Other      | 1,683,925    | 1,683,925   | 0         | 0.00%    |
|                           | 138,676,004  | 134,641,980 | 4,034,024 | 3.00%    |

 Bus Purchases have been removed in both years. Historically, they are not included until Proposition 2 is voted upon.

#### Revenue vs Appropriations – Reserve Allocations

| Description                 | First Look 2023 | 2022 Budget | 2021 Actual | 2020 Actual |
|-----------------------------|-----------------|-------------|-------------|-------------|
|                             |                 |             |             |             |
| Revenues                    | 133,682,510     | 132,059,355 | 125,851,166 | 121,094,001 |
| Appropriations              | 138,676,004     | 134,641,980 | 125,160,555 | 120,368,543 |
| Surplus (Deficit)           | (4,993,494)     | (2,582,625) | 690,611     | 725,458     |
| Appropriated Reserves       | 2,230,000       | 2,582,625   |             |             |
| Assigned Fund Balance       | 2,763,494       |             |             |             |
| Workers Compensation        | 1,000,000       | 1,350,000   |             |             |
| Unemployment                | 130,000         | 130,000     |             |             |
| Employee Benefits           | 400,000         | 400,000     |             |             |
| ERS/TRS                     | 700,000         | 700,000     |             |             |
| Other                       |                 | 2,625       |             |             |
|                             | 2,230,000       | 2,582,625   |             |             |
| Proposition 2 - Bus Reserve | 582,840         | 551,100     |             |             |

- Property Tax Report Card required submission after BOE Budget adoption.
  - Summarizes Budget vs Prior Year
  - Estimates Reserve Use
  - Board resolution to approve

#### Bus Purchase Proposition

- Annually, the District assesses transportation needs and makes a recommendation to purchase busses utilizing a Bus Purchase Reserve, current balance \$2,554,142. As a result, the purchase does not impact local taxes.
- For 2023, the District proposes the \$582,840 purchase of eight busses, all 30 child capacity, to replace aging equipment.

#### Capital Outlay Project

- Districts may perform Capital Outlay Projects on a single facility after approval from NYSED Facilities Planning. Expenditures are limited to \$100,000 and Building Aid is paid the following year instead of over a 15 year term.
- The District's 2023 Capital Outlay Project is the renovation and reconstruction of the pool area at West Elementary into an auxiliary physical education space.
- Budget Framework
  - Demolition \$ 2,500
  - Backfill and Shoring \$42,500
  - Concrete \$16,500
  - Allowances \$20,540
  - Incidentals \$17,960
- SEQRA resolution for Board approval

- Next Steps
  - Budget Adoption Board action
  - Budget Hearing May 3, 2022
  - Budget Newsletter May, 2022
  - Annual School Budget Vote and Election May 17, 2022

Questions and Comments

